

STRONGHOLD 2017 PROPOSED BUDGET

		<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2017 Proposed</u>
				DRAFT
INCOME:				
Facilities				
	Barrick Lodge	7,745	8,000	7,000
	Bunk House	2,133	2,000	2,000
	Carriage House	24,161	24,000	27,500
	Castle	108,577	100,000	105,000
	Geneva Hall	30	25	1,000
	Hertiage Lodge	61,507	63,000	58,000
	Hickory House	15,845	15,000	15,000
	Meeting Rooms	9,664	8,000	7,500
	Pavillions	75	100	300
	Sears Center	26,154	24,000	28,000
	Tent Camping	6,945	6,500	3,000
	Wilderness Cabins	0	0	2,500
	Other	-8,447	0	10,500
	Discount	0	0	-2,000
	Sub-Total:	254,389	250,625	265,300
Program				
	Summer Camp	70,925	70,000	88,500
	Traveling Day Camp	21,650	23,000	30,000
	Satellite Program/Kids Club	845	800	1,800
	Professional Development	4,500	4,500	2,000
	High Ropes	7,817	7,000	8,000
	Initiatives	12,752	11,000	8,000
	Leap of Faith	1,048	1,000	2,500
	Giant Swing	1,078	1,000	3,000
	Archery	0	100	500
	STREAM/SOLAR	375	25,000	5,000
	Confirmation	5,100	5,500	7,000
	Men/Women Retreat	0	0	2,000
	Misc./Stories in the Castle	1,364	2,000	1,000
	Program Income - Other	0	0	0
	Sub-Total:	127,454	150,900	159,300
Meals	Sub-Total:	131,298	129,000	125,000
Fund Raising				
	Fund Raising	40,444	55,500	75,000
	Olde English Faire	44,137	38,000	40,000
	Labor Day 5K	1,130	1,000	2,500
	Castle Tours	1,836	2,000	2,500
	Gift Shop - Rent	1,200	1,200	1,200
	Sub-Total:	88,747	97,700	121,200

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Other Income				
	Presbytery Mission Support	50,000	50,000	50,000
	Church Donations	9,596	10,000	10,000
	Individual Donations	410	500	4,000
	Grant - Synod	18,500	69,000	0
	General Fund Interest	290	300	300
	Fees/Service Charges	331	200	200
	Other	4,126	2,000	2,000
	Sub-Total:	83,253	132,000	66,500
Total Operations Income		685,141	760,225	737,300
EXPENSES:				
Summer Staff				
	Salaries	14,345	17,000	18,000
	Training	3,361	3,000	3,000
	Meals	676	800	1,000
	Travel	28	300	300
	Background Checks	0	0	200
	Medical	0	0	100
	Misc.	0	0	200
	Sub-Total:	18,410	21,100	22,800
Program				
	Summer Camp	8,439	9,000	10,000
	Summer Camp Equipment	0	0	500
	Traveling Day Camp	2,645	3,000	3,500
	Traveling Day Camp Equip.	0	0	200
	High Ropes Course	564	750	1,000
	Initiatives	100	200	250
	Professional Development	46	200	500
	STREAM (SOLAR)	0	500	500
	Confirmation	425	400	500
	Men's Retreat	0	0	300
	Women's Retreat	0	0	300
	Enchanted Castle	111	200	0
	Stories in the Castle	0	0	200
	Sub-Total:	12,330	14,250	16,100

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Fund Raising				
	Olde English Faire	21,333	22,000	24,000
	Castle Tours	0	0	100
	Golf Outing	0	0	0
	Quilt Auction	0	0	300
	Materials & Supplies	359	600	600
	Funds Dev. Comp.	24,000	25,000	0
	Funds Dev. Expense	953	10,000	10,000
	Sub-Total:	46,645	57,600	35,000
Food Service				
	Meats	11,633	13,000	13,000
	Poultry	4,667	5,500	5,500
	Dairy/Milk	7,452	9,000	9,000
	Produce	8,230	8,500	9,000
	Canned & Dry	17,050	18,000	18,000
	Frozen Foods	13,910	13,000	18,000
	Staples	270	500	500
	Snack Services	0	0	100
	Beverages	5,712	6,000	6,000
	Dishes & Utensils	0	0	500
	Paper Goods	3,005	3,500	3,500
	Supplies	124	500	800
	Equipment & Repair	1,525	1,600	2,000
	Janitorial/Chemical	1,911	2,000	2,000
	Returns/Refunds	-1,038	-1,200	-1,000
	Sub-Total:	74,451	79,900	86,900
Administration				
	Equipment Lease (50% SH)	7,017	8,000	8,000
	Equipment & Repair	1,796	2,000	2,500
	Office Supplies	2,969	3,000	4,000
	Postage (50% SH)	2,269	2,500	5,000
	Telephone (50% SH)	4,784	5,000	6,000
	Internet Maintenance	567	800	1,200
	Computer Services	0	0	100
	Professional Business Dev.	2,371	3,500	4,500
	Professional Dues/Fees	1,579	2,500	2,500
	Staff Memberships/Certs.	290	500	500
	Staff Recruitment Ads	458	600	1,000
	Conference Center Ads	1,649	3,000	3,000
	Hospitality	716	1,000	1,000
	Utilities/Gas (100% SH)	22,195	24,500	24,000

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	Utilities/Electric (100% SH)	44,592	46,000	42,000
	Interest/Loan	22,800	22,800	10,400
	Fees/Service Charge/CC	4,719	5,000	5,000
	Misc.	62	1,000	1,000
	Sub-Total:	120,833	131,700	121,700
	Personnel			
	Salaries	289,218	305,731	275,000
	Taxes/FICA	24,063	20,902	20,000
	BoP Pension	8,366	11,662	6,000
	BoP Death/Disability	795	0	1,500
	BoP Health/Dental	36,795	38,586	34,000
	Medical Reimbursement	3,473	5,831	6,700
	Professional Exp./Travel	2,437	3,000	3,000
	Continuing Education	1,838	3,000	3,000
	Staff Support/Other	2,022	2,500	2,000
	Search Committee Expense	0	10,000	0
	Sub-Total:	369,007	401,212	351,200
	Honorariums			
	Summer Camp	35,520	35,000	35,000
	Initiatives	3,295	3,500	3,500
	High Ropes Course	1,800	2,000	2,500
	Confirmation	200	750	800
	STREAM/SOLAR	150	1,500	1,500
	Hospitality	2,250	3,500	0
	Adult Program	146	500	500
	Olde English Faire	0	0	0
	Castle Tours	0	0	0
	Misc.	106	500	500
	Sub-Total:	43,467	47,250	44,300
	Total Operations Expense	685,143	753,012	678,000
	Operations Balance	-2	7,213	59,300
	BP Administration Liabilities Assumed by SH as of 2017			
	Insurance, Taxes & Shared Staff			21,000
	Net Balance			38,300

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Budget Summary				
Income:				
	Facilities	250,389	250,625	265,300
	Program	127,454	150,900	159,300
	Meals	131,298	129,000	125,000
	Fund Raising	88,747	97,700	121,200
	Other	83,253	132,000	66,500
	Total:	685,141	760,255	737,300
Expense:				
	Summer Staff	18,410	21,100	22,800
	Program	12,330	14,250	16,100
	Fund Raising	46,645	57,600	35,000
	Food Service	74,451	79,900	86,900
	Administration	120,833	131,700	121,700
	Personnel	369,007	401,212	351,200
	Honorariums	43,467	47,250	44,300
	Total:	685,143	753,012	678,000
	Operations Balance	-2	7,243	59,300
	BP Administration Liabilities Assumed by SH as of 2017			
	Insurance, Taxes & Shared Staff			21,000
	Net Balance			38,300